Social Care & Health Scrutiny Report Budget Monitoring as at 31st August 2018 - Summary

| Division | Expenditure | Income | Budget Net non- controllable | Net | Expenditure | Income | Net non- | Net | Aug 2018 Forecasted Variance for Year | Jun 2018 Forecasted Variance for Year |
|------------------------------|-------------|---------|------------------------------|--------|-------------|---------|----------|--------|---------------------------------------|---------------------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Adult Services | | | | | | | | | | |
| Older People | 56,741 | -22,759 | 2,780 | 36,762 | 57,037 | -22,625 | 2,780 | 37,192 | 430 | 392 |
| Physical Disabilities | 6,968 | -1,344 | 225 | 5,849 | 6,979 | -1,324 | 225 | 5,880 | 31 | 121 |
| Learning Disabilities | 37,352 | -10,122 | 1,308 | 28,538 | 37,512 | -10,070 | 1,308 | 28,750 | 212 | 288 |
| Mental Health | 9,265 | -3,363 | 230 | 6,132 | 9,735 | -3,741 | 230 | 6,224 | 92 | 79 |
| Support | 6,228 | -2,885 | 992 | 4,335 | 6,208 | -2,887 | 992 | 4,313 | -22 | 0 |
| Corporate Standby Efficiency | -3 | 0 | 0 | -3 | 0 | 0 | 0 | 0 | 3 | 0 |
| GRAND TOTAL | 116,551 | -40,473 | 5,536 | 81,614 | 117,470 | -40,647 | 5,536 | 82,359 | 746 | 881 |

Social Care & Health Scrutiny Report

Budget Monitoring as at 31st August 2018 - Main Variances

| | Working | Budget | Forec | asted | Aug 2018 |
|--|-----------------|----------------|-----------------|----------------|-------------------------------|
| Division | Expenditure 600 | Income 600 | Expenditure ಅಂ | Income £'000 | Forecasted ovariance for Sear |
| Adult Services | | | | | |
| Older People | | | | | |
| Older People - Commissioning | 3,567 | -625 | 3,480 | -625 | -87 |
| Older People - LA Homes | 7,349 | -4,436 | 7,482 | -4,439 | 129 |
| Older People - Private/ Vol Homes | 21,579 | -11,897 | 21,599 | -11,747 | 170 |
| Older People - LA Home Care | 6,017 | -431 | 5,877 | -431 | -140 |
| Older People - Direct Payments | 1,156 | -287 | 1,235 | -287 | 79 |
| Older People - Private Home Care Older People - Enablement Physical Disabilities | 9,732 2,188 | -2,164 -586 | 10,142 2,090 | -2,164 -586 | 410 |
| Phys Dis - Commissioning & OT | | | | | |
| Services | 619 | -81 | 533 | -81 | -87 |
| Phys Dis - Direct Payments | 2,282 | -555 | 2,402 | -536 | 138 |

| | _ | |
|---|---|-----------------------------|
| | | Jun 2018 |
| Notes | | Forecasted overlance for So |
| | | 2 000 |
| | | |
| Staff vacancies in care management teams: equivalent to one vacant social worker post in TTTs Community Resource Team and part year effect of 4 social workers who have commenced during 2018-2019 | | -58 |
| Cost of agency staff due to workforce recruitment issues in parts of the county. | . | 52 |
| Early projections for residential income are showing lower income than budgeted - this will be reviewed closely as the year progresses. Performance data shows trend for demand remains at similar levels as previous financial years despite demographic pressures as preventative work continues to be effective. | | 99 |
| Significant departmental work to monitor and manage demand by continuing to | | |
| promote independent living through Integrated Care Fund initiatives such as | | |
| Releasing Time to Care resulting in lower demand eg for double handed care packages. Recruitment is underway for vacant posts. | | -130 |
| Direct Payments increasing across client groups linked to promoting independence and cost avoidance. | | 81 |
| There has been a significant increase in demand for domiciliary care that has only been partly offset by a fall in residential care placements. There is significant departmental work to monitor and manage demand by audit assessment practice and by continuing to promote independent living through Integrated Care Fund initiatives such as Releasing Time to Care resulting in lower demand eg for double handed care packages. We are currently reviewing whether this initiative requires additional | | |
| resources to yield the necessary financial savings. | | 403 |
| Staff vacancies - recruitment issues being addressed. | | -86 |
| | | |
| Vacancies within the Occupational Therapy Team - being adressed | | -13 |
| Direct Payments increasing across client groups linked to promoting independence and cost avoidance. | | 95 |
| | L | |

Social Care & Health Scrutiny Report Budget Monitoring as at 31st August 2018 - Main Variances

| | Working | Budget | Forec | Aug 2018 | |
|--|----------------|-------------|----------------|----------|---------------------------------------|
| Division | Expenditure 00 | Income £000 | Expenditure 00 | Income | Forecasted o Variance for Services |
| Learning Disabilities | | | | | |
| Learn Dis - Employment & Training | 2,306 | -888 | 2,139 | -638 | 84 |
| Learn Dis - Direct Payments | 2,167 | -526 | 2,346 | -526 | 179 |
| Learn Dis - Group Homes/Supported Living | 8,604 | -2,158 | 8,722 | -2,158 | 118 |
| Learn Dis - Adult Respite Care | 976 | -812 | 864 | -812 | -112 |
| Mental Health | | | | | |
| M Health - Private/Vol Homes | 6,105 | -2,573 | 6,596 | -2,958 | 106 |
| Corporate Standby Efficiency | -3 | 0 | 0 | 0 | 3 |
| Other Variances - Adult Services | | | | | -147 |
| Grand Total | | | | | 746 |

| Notes |
|---|
| |
| Overspend on staffing in Coleshill Day Cebtre £40k due to complexity of clients, shortfall in income at SA31 £20k and Blas Myrddin £20k against budget, |
| Direct Payments increasing across client groups linked to promoting independence and cost avoidance. |
| Costs increasing as a result of sucessful deregistration of residential beds - promotes independence for clients and has lower costs overall across the spectrum to packages of care |
| Vacant Manager post, several staff not in pension scheme and miscelleneous running costs. |
| Moult posting in the property independent living and values and of any polygon |
| Work continuing to promote independent living and reduce cost of care packages accordingly. Client group difficult to forecast costs as demand led at short notice; forecasts are based on existing levels of packages and work is ongoing to develop alternative provision options |
| |
| |
| |

Jun 2018

£'000

77

203

21

79

70

881

Social Care & Health Scrutiny Report Budget Monitoring as at 31st August 2018 - Detail Monitoring

| | | Working | Budget | | | Forec | asted | | Aug 2018 | | Jun 2018 |
|-----------------------------------|-------------------|--------------|------------------------------|--------|-----------------|---------|-------------------------------|--------|--------------|---|--------------|
| Division | Expenditure 2:000 | Income £'000 | Net non- controllable ຜູ້ | £'000 | Expenditure 600 | Income | Net non- 0 controllable นี | £,000 | Forecasted o | Notes | Forecasted o |
| Adult Services | | | | | | | | | | | |
| Older People | | | | | | | | | | | |
| Older People - Commissioning | 3,567 | -625 | 454 | 3,396 | 3,480 | -625 | 454 | 3,309 | -87 | Staff vacancies in care management teams: equivalent to one vacant social worker post in TTTs Community Resource Team and part year effect of 4 social workers who have commenced during 2018-2019 | -58 |
| Older People - LA Homes | 7,349 | -4,436 | 925 | 3,838 | 7,482 | -4,439 | 925 | 3,968 | 129 | Cost of agency staff due to workforce recruitment issues in parts of the county. | 52 |
| Older People - Supported Living | 91 | 0 | 0 | 91 | 91 | 0 | 0 | 91 | 0 | pane or the county. | 0 |
| | | | | | | | - | | | Early projections for residential income are showing lower income than budgeted - this will be reviewed closely as the year progresses. Performance data shows trend for demand remains at similar levels as previous financial years despite demographic pressures as preventative work continues to be | |
| Older People - Private/ Vol Homes | 21,579 | -11,897 | 246 | 9,928 | 21,599 | -11,747 | 246 | 10,098 | 170 | effective. | 99 |
| Older People - Private Day Care | 27 | 0 | 0 | 27 | 12 | 0 | 0 | 12 | -15 | | -15 |
| Older People - Extra Care | 755 | 0 | 10 | 765 | 755 | 0 | 10 | 765 | 0 | | -0 |
| Older People - LA Home Care | 6,017 | -431 | 386 | 5,972 | 5,877 | -431 | 386 | 5,831 | -140 | Significant departmental work to monitor and manage demand by continuing to promote independent living through Integrated Care Fund initiatives such as Releasing Time to Care resulting in lower demand eg for double handed care packages. Recruitment is underway for vacant posts. | -130 |
| Older People - MOW's | 319 | -173 | 16 | 162 | 319 | -173 | 16 | 162 | 0 | B: 4B | 0 |
| Older People - Direct Payments | 1,156 | -287 | 4 | 872 | 1,235 | -287 | 4 | 952 | 79 | Direct Payments increasing across client groups linked to promoting independence and cost avoidance. | 81 |
| Older People - Grants | 414 | -203 | 12 | 223 | 409 | -203 | 12 | 218 | -5 | | 0 |
| Older People - Private Home Care | 9,732 | -2,164 | 110 | 7,678 | 10,142 | -2,164 | 110 | 8,088 | 410 | There has been a significant increase in demand for domiciliary care that has only been partly offset by a fall in residential care placements. There is significant departmental work to monitor and manage demand by audit assessment practice and by continuing to promote independent living through Integrated Care Fund initiatives such as Releasing Time to Care resulting in lower demand eg for double handed care packages. We are currently reviewing whether this initiative requires additional resources to yield the necessary financial savings. | 403 |
| Older People - Ssmmss | 916 | -168 | 187 | 935 | 921 | -169 | 187 | 939 | 4 | | -32 |
| Older People - Careline | 1,509 | -1,719 | 225 | 16 | 1,509 | -1,719 | 225 | 16 | -0 | | 14 |
| Older People - Enablement | 2,188 | -586 | 108 | 1,711 | 2,090 | -586 | 108 | 1,612 | -99 | Staff vacancies - recruitment issues being addressed. | -86 |
| Older People - Day Services | 1,123 | -71 | 97 | 1,149 | 1,117 | -82 | 97 | 1,133 | -17 | | 64 |
| Older People Total | 56,741 | -22,759 | 2,780 | 36,762 | 57,037 | -22,625 | 2,780 | 37,192 | 430 | | 392 |

Social Care & Health Scrutiny Report Budget Monitoring as at 31st August 2018 - Detail Monitoring

| | | Working | Budget | | | Forec | asted | | Aug 2018 | | Jun 2018 |
|---|----------------|--------------|-------------------------------|--------|----------------|--------------|----------------------------|------------|--------------------------------------|--|--------------------------------|
| Division | Expenditure 00 | Income £'000 | Net non- 00 controllable ସ | ₽'0000 | Expenditure ಲಿ | ت 000 الم | Net non- controllable ಆ | ₽'000 | Forecasted ovariance for Survey Year | Notes | Forecasted o Variance for Sear |
| | | | | | | | | | | | |
| Physical Disabilities | | | | | | | | | | V : 31: 4 O : 17: 7 | |
| Dhua Dia Commissioning & OT Consissa | 619 | -81 | 40 | 581 | 533 | 04 | 40 | 404 | -87 | Vacancies within the Occupational Therapy Team - being adressed | 42 |
| Phys Dis - Commissioning & OT Services Phys Dis - Private/Vol Homes | 589 | -66 | 42 6 | 530 | 624 | -81 -65 | 42 6 | 494 566 | 36 | auresseu | -13 13 |
| rilys Dis - rilvate/ voi Floriles | 309 | -00 | 0 | 330 | 024 | -00 | 0 | 300 | 30 | | 13 |
| Phys Dis - Group Homes/Supported Living | 1,239 | -160 | 24 | 1,103 | 1,219 | -160 | 24 | 1,083 | -20 | | 26 |
| Phys Dis - Community Support | 179 | 0 | 1 | 180 | 143 | 0 | 1 | 144 | -36 | | 0 |
| Phys Dis - Private Home Care | 291 | -85 | 0 | 206 | 291 | -85 | 0 | 206 | 0 | | 0 |
| Phys Dis - Aids & Equipment | 951 | -397 | 141 | 694 | 951 | -397 | 141 | 694 | -0 | | -0 |
| Phys Dis - Grants | 151 | 0 | 0 | 151 | 151 | 0 | 0 | 151 | 0 | | -0 |
| | | | | | | | | | | Direct Payments increasing across client groups linked to | |
| Phys Dis - Direct Payments | 2,282 | -555 | 11 | 1,737 | 2,402 | -536 | 11 | 1,876 | 138 | promoting independence and cost avoidance. | 95 |
| Phys Dis - Manual Handling | 8 | 0 | 0 | 8 | 8 | 0 | 0 | 8 | 0 | | 0 |
| Phys Dis - Independent Living Fund | 658 | 0 | 0 | 658 | 658 | 0 | 0 | 658 | 0 | | 0 |
| Physical Disabilities Total | 6,968 | -1,344 | 225 | 5,849 | 6,979 | -1,324 | 225 | 5,880 | 31 | | 121 |
| | | | | | | | | | | | |
| Learning Disabilities | | | | | | | | | | | |
| | | | | | | | | | | Overspend on staffing in Coleshill Day Cebtre £40k due to | |
| | | | | | | | | | | complexity of clients, shortfall in income at SA31 £20k and | |
| Learn Dis - Employment & Training | 2,306 | -888 | 371 | 1,789 | 2,139 | -638 | 371 | 1,872 | 84 | Blas Myrddin £20k against budget, | 77 |
| Learn Dis - Commissioning | 914 | 0 | 113 | 1,027 | 880 | 0 | 113 | 993 | -34 | | -0 |
| Learn Dis - Private/Vol Homes | 9,759 | -2,733 | 82 | 7,108 | 9,973 | -2,923 | 82 | 7,132 | 24 | Direct Deverages in assessing season allows groups linked to | 12 |
| Learn Dis - Direct Payments | 2,167 | -526 | 0 | 1,641 | 2 246 | -526 | 0 | 4 920 | 179 | Direct Payments increasing across client groups linked to promoting independence and cost avoidance. | 203 |
| Learn Dis - Direct Payments | 2,167 | -526 | U | 1,641 | 2,346 | -526 | U | 1,820 | 179 | promoting independence and cost avoidance. | 203 |
| | | | | | | | | | | Costs increasing as a result of sucessful deregistration of | |
| Learn Dis - Group Homes/Supported | | | | | | | | | | residential beds - promotes independence for clients and has | |
| Living | 8,604 | -2,158 | 46 | 6,492 | 8,722 | -2,158 | 46 | 6,610 | 118 | lower costs overall across the spectrum to packages of care | 21 |
| g | 0,001 | 2,100 | 10 | 0,402 | 0,722 | 2,100 | 10 | 3,010 | | Vacant Manager post, several staff not in pension scheme and | |
| Learn Dis - Adult Respite Care | 976 | -812 | 110 | 275 | 864 | -812 | 110 | 162 | -112 | miscelleneous running costs. | -12 |
| Learn Dis - Home Care Service | 270 | -148 | 0 | 122 | 270 | -148 | 0 | 122 | 0 | | -0 |
| Learn Dis - Day Services | 3,577 | -389 | 376 | 3,564 | 3,594 | -404 | 376 | 3,566 | 2 | | -0 |
| Learn Dis - Transition Service | 521 | 0 | 85 | 606 | 505 | 0 | 85 | 590 | -15 | | 0 |
| Learn Dis - Community Support | 2,238 | -154 | 17 | 2,101 | 2,229 | -154 | 17 | 2,092 | -9 | | -15 |
| Learn Dis - Grants | 290 | -20 | 3 | 273 | 282 | -20 | 3 | 265 | -8 | | -0 |
| | | | | | | | | | | | |
| Learn Dis - Adult Placement/Shared Lives | 2,965 | -2,294 | 60 | 731 | 2,938 | -2,287 | 60 | 711 | -20 | | 1 |
| Learn Dis/M Health - Ssmss | 289 | 0 | 45 | 334 | 292 | 0 | 45 | 336 | 3 | | -0 |
| Learn Dis - Independent Living Fund | 2,477 | 0 | 0 | 2,477 | 2,477 | 0 | 0 | 2,477 | 0 | | 0 |
| Learning Disabilities Total | 37,352 | -10,122 | 1,308 | 28,538 | 37,512 | -10,070 | 1,308 | 28,750 | 212 | | 288 |

Social Care & Health Scrutiny Report Budget Monitoring as at 31st August 2018 - Detail Monitoring

| | | Working | Budget | | Forecasted | | | | Aug 2018 | ıg 2018 | | |
|---|----------------|--------------|-------------------------------|--------------|-----------------|--------------|-------------------------------|--------------|--------------|---|--|--|
| Division | Expenditure ວິ | Income £'000 | Net non- 0 controllable นี | Net £'000 | Expenditure ວິດ | Income £'000 | Net non- 6 controllable นี | Net £'000 | Forecasted o | Notes | Forecasted overlance for Surviance for Survival Year | |
| Mandallianidi | | | | | | | | | | | | |
| Mental Health | 0.44 | | 07 | | 000 | | 07 | 201 | | | | |
| M Health - Commissioning | 841 | -69 | 67 | 839 | 803 | -69 | 67 | 801 | -38 | Work continuing to promote independent living and reduce cost of care packages accordingly. Client group difficult to forecast costs as demand led at short notice; forecasts are based on existing levels of packages and work is ongoing to | -0 | |
| M Health - Private/Vol Homes | 6,105 | -2,573 | 51 | 3,583 | 6,596 | -2,958 | 51 | 3,690 | 106 | develop alternative provision options | 79 | |
| M Health - Private/Vol Homes (Substance Misuse) | 136 | -32 | 0 | 105 | 136 | -32 | 0 | 105 | 0 | | -0 | |
| M Health - Group Homes/Supported Living | 876 | -397 | 4 | 482 | 897 | -397 | 4 | 503 | 21 | | 0 | |
| M Health - Direct Payments | 141 | -42 | 1 | 100 | 150 | -42 | 1 | 109 | 9 | | 0 | |
| M Health - Community Support | 537 | -80 | 9 | 466 | 565 | -80 | 9 | 493 | 27 | | 0 | |
| M Health - Day Services | 227 | -10 | 49 | 266 | 209 | -4 | 49 | 255 | -12 | | 0 | |
| M Health - Private Home Care | 79 | -27 | 0 | 53 | 79 | -27 | 0 | 53 | 0 | | -0 | |
| M Health - Substance Misuse Team | 321 | -132 | 50 | 239 | 299 | -132 | 50 | 216 | -23 | | -0 | |
| Mental Health Total | 9,265 | -3,363 | 230 | 6,132 | 9,735 | -3,741 | 230 | 6,224 | 92 | | 79 | |
| Support | | | | | | | | | | | | |
| Departmental Support | 1,975 | -216 | 698 | 2,457 | 1,990 | -218 | 698 | 2,471 | 14 | | 0 | |
| Performance, Analysis & Systems | 284 | -40 | 51 | 295 | 283 | -40 | 51 | 294 | -1 | | -0 | |
| Adult Safeguarding & Commissioning | | | | | | | | | | | | |
| Team | 1,190 | -21 | 130 | 1,298 | 1,155 | -21 | 130 | 1,264 | -35 | | 0 | |
| Regional Collaborative | 1,204 | -969 | 18 | 252 | 1,204 | -969 | 18 | 252 | -0 | | 0 | |
| Holding Acc-Transport | 1,576 | -1,638 | 95 | 33 | 1,576 | -1,639 | 95 | 33 | -1 | | -0 | |
| Support Total | 6,228 | -2,885 | 992 | 4,335 | 6,208 | -2,887 | 992 | 4,313 | -22 | | 0 | |
| Corporate Standby Efficiency | -3 | 0 | 0 | -3 | 0 | 0 | 0 | 0 | 3 | | 0 | |
| TOTAL FOR SOCIAL CARE & HEALTH SERVICE | 116,551 | -40,473 | 5,536 | 81,614 | 117,470 | -40,647 | 5,536 | 82,359 | 746 | | 881 | |